

CURRICULUM VITAE

NANCY DANIELS PRINCIPAL

PROFESSIONAL EXPERIENCE:

Arthur S. Shorr & Associates, Inc., Consultants to Healthcare Providers Los Angeles, CA 1994-Present
Senior Consultant - Principal
Practice management team leader.

The TJX Companies, Inc. Framingham, MA 1992-1993
Director of Managed Care
Responsible for developing and implementing national managed care strategy for self-insured plan covering 40,000 lives. Purchased health care services by direct contracts with HMOs, PPOs, hospitals, and managed care organizations.

Kaiser Foundation Health Plan Windsor, CT 1990-1992
Health Center Administrator
Chief operating responsibility for health center, providing primary and specialty care. Responsible for development and implementation of policies and procedures, supervision of staff, and financial stability.

Framingham Union Hospital Framingham, MA 1980-1990
Director, Professional & Administrative Services 1985-1990
Chief operating responsibility for medical staff services, risk management, quality assurance, and ancillary clinical departments, including laboratory, radiology, respiratory therapy, physical/occupational/ speech therapy, and social service.
Assistant to the Chief Operating Officer 1983-1984
Project responsibility for risk management and medical staff services.
Administrator, Department of Psychiatry 1980-1983

Veterans Administration Medical Center Boston, MA 1973-1980
Grants Administrator, Department of Medicine

Beth Israel Hospital Boston, MA 1969-1973
Grants Administrator

Three Rivers Nursing Home Cincinnati, OH 1968-1969
Administrator

Atlantic International Corporation Cincinnati, OH 1964-1968
Administrator

Hamilton County Welfare Department Cincinnati, OH 1962-1964
Social Worker

PRESENTATIONS:

Massachusetts Bar Association, Health Law Section. Health Insurance Benefit Plans and Cost Containment Initiatives: Employer Perspective. May 5, 1993.

Retail Benefits Group, Summer Conference. Healthcare Reform: Impact on Retailers. June 1993.

Business Group on Health (Washington, Massachusetts, New Hampshire). Designing and Negotiating Health Benefits to Meet the Needs of Employers and Employees. March 1994.

EDUCATION:

M.B.A.: Health Care Administration, Framingham State College, Framingham, MA 1984

B.A.: Social Work, University of Cincinnati 1962

PROFESSIONAL AFFILIATIONS:

Diplomate, American College of Health Care Executives
Healthcare Financial Management Association (1988-1990)
Health Care Management Association (1988-1991)
New England Employee Benefits Council (1992-1994)
Massachusetts Business Group on Health (1992-1994)
Massachusetts Healthcare Purchaser Group (1991-1994)